

**TSAWOUT FIRST NATION**  
**FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED MARCH 31, 2021**

*Brynjolfson & Co.*  
*Chartered Professional Accountant*

**TSAWOUT FIRST NATION**

**FINANCIAL STATEMENTS  
MARCH 31, 2021**

**INDEX**

Management's Statement of Responsibility  
Independent Auditor's Report

**FINANCIAL STATEMENTS**

Statement of Financial Position  
Statement of Operations  
Statement of Change in Net Debt  
Statement of Cash Flow  
Notes to Financial Statements

Statement 1  
Statement 2  
Statement 3  
Statement 4

***TSAWOUT FIRST NATION***  
***7728 Tetayut Rd***  
***Saanichton, B.C. V8M 2E4***

## **Management's Report**

### **Management's Responsibility for the Financial Statements**

The accompanying financial statements of Tsawout First Nation are the responsibility of management and have been approved by Chief and Council.

The financial statements have been prepared by management in accordance with Canadian public sector accounting standards prescribed for government entities as recommended by the Public Sector Accounting Board of the CPA Canada and as such include amounts that are the best estimates and judgments of management.

Management is responsible for the integrity and objectivity of these statements and for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

Chief and Council are responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control and is ultimately responsible for reviewing and approving the financial statements.

Chief and Council meet periodically with management, as well as the external auditor, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the financial statements and the external auditor's report.

The external auditors, Brynjolfson & Company, conduct an independent examination, in accordance with Canadian auditing standards, and express their opinion on the financial statements. The external auditors have full and free access to financial management of Tsawout First Nations and meet when required.

On behalf of Tsawout First Nation:



Band Administrator

December 10, 2021  
Victoria, B.C.



**Brynjolfson & Co.**  
**Chartered Professional Accountant**

797 Kona Crescent  
Victoria, B.C. V8X 4N9  
(Tel: 250-727-7169)  
(E-mail: [pbrynjolfson@aol.com](mailto:pbrynjolfson@aol.com))

**INDEPENDENT AUDITOR'S REPORT**

To the Members of Tsawout First Nation:

***Opinion***

I have audited the financial statements of Tsawout First Nation (the Entity), which comprise the statement of financial position as at March 31, 2021, and the statement of operations, the statement of changes in net debt, and the statement of cash flow for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In my opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Entity as at March 31, 2021 and its results of operations, its changes in its net debt, and its cash flows for the years then ended in accordance with Canadian public sector accounting standards.

***Basis for Opinion***

I conducted my audit in accordance with Canadian generally accepted auditing standards. My responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of my report. I am independent of the Entity in accordance with the ethical requirements that are relevant to my audit of the financial statements in Canada, and I have fulfilled my other ethical responsibilities in accordance with these requirements. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

***Responsibilities of Management and Those Charged with Governance for the Financial Statements***

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

***Auditor's Responsibilities for the Audit of the Financial Statements***

My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, I exercise professional judgment and maintain professional skepticism throughout the audit.

I also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Entity to express an opinion on the financial statements. I am responsible for the direction, supervision and performance of the Entity's audit. I remain solely responsible for my audit opinion.

I communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

December 10, 2021  
Victoria, B.C.



---

Chartered Professional Accountant

## Tsawout First Nation

## Statement of Financial Position

As at March 31, 2021

	<u>2021</u>	<u>2020</u>
<b>Financial Assets</b>		
Cash, Note 4	6,023,921	3,575,516
Accounts Receivable, Note 7	2,439,832	1,957,993
Investment in Government Business Enterprise, Note 8	427,200	433,513
Ottawa Trust Funds, Notes 4 & 5	<u>578,625</u>	<u>519,856</u>
	<u>9,469,578</u>	<u>6,486,878</u>
<b>Liabilities</b>		
Accounts Payable and Accrued Liabilities, Note 14	615,624	631,523
Deferred Revenue, Note 11	2,607,475	1,097,584
Long-term Debt, Note 10	5,768,198	6,345,070
Replacement and Operating Reserves, Note 12	<u>1,763,027</u>	<u>1,639,728</u>
	<u>10,754,324</u>	<u>9,713,905</u>
<b>Net Financial Assets (net debt)</b>	(1,284,746)	(3,227,027)
<b>Non-Financial Assets</b>		
Tangible Capital Assets, Note 9	11,642,953	10,856,807
Prepaid Expenses	<u>53,937</u>	<u>45,431</u>
	<u>11,696,890</u>	<u>10,902,238</u>
<b>Accumulated Surplus, Note 20</b>	<u>10,412,144</u>	<u>7,675,211</u>

Contingent liabilities, Note 15

Approved by Chief and Council:



The block contains six handwritten signatures in blue ink, arranged in two rows of three. Each signature is written over a horizontal line. The signatures are cursive and vary in style, representing the approval of the Chief and Council members.

The accompanying notes and schedules are an integral part of these financial statements.

**STATEMENT 2****Tsawout First Nation****Statement of Operations****As at March 31, 2021**

	<u>Budget</u>	<u>2021</u>	<u>2020</u>
<b>Revenue</b>			
Indigenous Services Canada (ISC)	6,592,938	6,592,938	2,769,475
First Nations Health Authority	1,444,235	1,444,235	1,230,067
Government of Canada – GST	1,880,125	1,880,125	1,961,531
Property Taxation	1,439,143	1,368,407	1,264,330
Rentals, Leases and Rental Subsidies	987,604	1,044,646	1,051,418
Other	1,419,947	3,012,526	2,743,285
Net income - Government Business Enterprise		(6,313)	433,513
Deferred Revenue	(1,500,000)	(1,509,891)	(570,664)
Funding Recoveries	<u>-</u>	<u>(31,993)</u>	<u>(73,812)</u>
	<u>12,263,992</u>	<u>13,794,680</u>	<u>10,809,143</u>
<b>Expenses</b>			
Governance and Administration	1,055,327	669,330	502,721
Social Development	1,683,198	1,550,573	1,092,140
Lands Management	1,163,168	1,008,504	1,215,616
Public Works (O & M and Capital)	2,463,881	891,761	1,269,671
Economic Development	88,056	5,000	62,736
Health	1,185,610	1,749,229	1,047,297
FNGST Programs	489,650	1,689,650	1,563,042
Fisheries	183,150	123,065	71,260
Property Taxation	1,439,143	1,348,817	1,285,135
Recreation and Community Facilities	38,740	58,628	30,598
Housing	312,898	1,247,935	309,180
Education Support	511,097	706,579	606,537
Trust Funds	<u>-</u>	<u>8,676</u>	<u>11,995</u>
	<u>10,613,918</u>	<u>11,057,747</u>	<u>9,067,928</u>
<b>Annual surplus</b>	<u>1,650,074</u>	2,736,933	1,741,215
<b>Accumulated Surplus, Beginning of Year</b>		<u>7,675,211</u>	<u>5,933,996</u>
<b>Accumulated Surplus, End of Year</b>		<u>10,412,144</u>	<u>7,675,211</u>

*Segment Disclosure, Note 19 & 23*

The accompanying notes and schedules are an integral part of these financial statements.

**STATEMENT 3****Tsawout First Nation****For the 12 period(s) Ending March 31, 2021****Statement of Change in Net Debt**


---

	<u>2021</u>	<u>2020</u>
<b>Annual surplus</b>	2,736,933	1,741,215
Tangible capital assets:		
Acquisition and adjustments of tangible capital assets	(1,310,053)	-
Amortization of tangible capital assets in operations	<u>523,907</u>	<u>509,190</u>
	<u>1,950,787</u>	<u>2,250,405</u>
Acquisition of prepaid asset	(53,937)	(45,431)
Use of prepaid asset	<u>45,431</u>	<u>43,234</u>
	<u>(8,506)</u>	<u>(2,197)</u>
<b>Decrease in Net Debt</b>	1,942,281	2,248,208
<b>Net debt at beginning of year</b>	<u>(3,227,027)</u>	<u>(5,475,235)</u>
<b>Net debt at end of year</b>	<u>(1,284,746)</u>	<u>(3,227,027)</u>

*Note: 2021 budget figures are not available.*

The accompanying notes and schedules are an integral part of these financial statements.



**STATEMENT 4****Tsawout First Nation****For the 12 period(s) Ending March 31, 2021****Statement of Cash Flow**

	<u>2021</u>	<u>2020</u>
<b>Operating Activities</b>		
Annual surplus	2,736,933	1,741,215
Items not affecting cash:		
Amortization of tangible capital assets	523,907	509,190
Net income from government business enterprise	6,313	(433,513)
Change in non-cash charges to operations:		
Accounts receivable	(481,839)	(140,050)
Ottawa Trust	(58,769)	(517,700)
Accounts payable and accruals	(15,899)	(136,463)
Deferred revenue	1,509,891	570,664
Reserves	123,299	137,252
Prepaid expenses	<u>(8,506)</u>	<u>(2,197)</u>
Cash provided by (used in) operating activities	<u>4,335,330</u>	<u>1,728,398</u>
<b>Capital Activities</b>		
Acquisition of tangible capital assets	<u>(1,310,053)</u>	<u>-</u>
<b>Financing Activities</b>		
Repayment of long term debt	<u>(576,872)</u>	<u>(546,423)</u>
<b>Increase in cash during year</b>	<b>2,448,405</b>	<b>1,181,975</b>
<b>Cash at beginning of year</b>	<b><u>3,575,516</u></b>	<b><u>2,393,541</u></b>
<b>Cash at end of year</b>	<b><u>6,023,921</u></b>	<b><u>3,575,516</u></b>
<b>REPRESENTED BY</b>		
Cash	5,514,065	3,067,944
Restricted cash	<u>509,856</u>	<u>507,572</u>
	<u>6,023,921</u>	<u>3,575,516</u>

The accompanying notes and schedules are an integral part of these financial statements.

**TSAWOUT FIRST NATION  
NOTES TO THE FINANCIAL STATEMENTS  
March 31, 2021**

---

**1. NATURE OF OPERATIONS**

Tsawout First Nation (the “First Nation”) is an Indian Band as defined by the Indian Act. The First Nation manages various programs offered by Indigenous Services Canada and other funding agents to benefit its members. The First Nation also represents its members in the negotiation of treaty settlement and specific land claims.

**2. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES**

These Financial Statements have been prepared in accordance with Canadian public sector accounting standards for government entities as recommended by the Public Sector Accounting Board of the CPA Canada.

**a) Reporting Entity**

The reporting entity includes the Tsawout First Nation government and all related entities which are accountable to the First Nation and are either owned or controlled by the First Nation.

**b) Principles of Consolidation**

Generally, financial statements consolidate the assets, liabilities and results of operations for entities which are controlled by the First Nation. Controlled entities are consolidated, except for government business enterprises (GBE), and government business partnerships (GBP), which are accounted for by the modified equity method. All inter-fund and inter-organization transactions and balances have been eliminated on consolidation.

There are no controlled entities that are consolidated in the financial statements.

The First Nation records its investments in GBE and GBP on the modified equity basis. Under this basis, the GBE and GBP accounting policies are not adjusted to conform with those of the First Nation and inter-entity transactions and balances are not eliminated. The First Nation recognizes its equity interest in the annual earnings or loss of the GBE and GBP in its statement of operations with a corresponding increase or decrease in its investment asset account. Any dividends or other cash distributions that the First Nation may receive from the GBE and GBP will be reflected as deductions in the investment asset account.

The government business enterprises accounted for on a modified equity basis are Salish Strait Seafoods Ltd. (20% interest), Stautw Property Development Corporation and Tkian Development Corporation. Only Salish Strait Seafoods Ltd. is currently active.

**TSAWOUT FIRST NATION  
NOTES TO THE FINANCIAL STATEMENTS  
March 31, 2021**

---

**c) Cash and Cash Equivalents**

Cash and cash equivalents include cash on hand, balances with banks net of bank overdrafts and term deposits having a maturity of three months or less at acquisition which are held for the purpose of meeting short-term cash commitments.

**d) Trust Funds**

Trust funds are included as revenue in these statements only to the extent they have been received from the First Nation's trust funds. The trust funds arise from monies derived from capital or revenue sources as outlined in Section 62 of the Indian Act. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada and are subject to audit by the Office of the Auditor General of Canada. The management of these funds is primarily governed by Sections 63 to 69 of the Indian Act.

**e) Deferred Revenue**

Under the terms of the contribution agreement between the First Nation, Indigenous Services Canada and certain other agencies, the First Nation may be liable to repay any contributed funds either not expended or not expended in accordance with the agreement. Also, any deficit, supported by claims eligible for reimbursement under the terms and conditions of the funding agreements, may be reimbursed by the contributor subject to the program's terms and conditions. The First Nation has recorded all known unexpended contribution funds as deferred revenue and/or accounts payable.

**f) Long-term Debt**

Loan proceeds related to the financing of tangible capital assets are recorded as revenue in the appropriate fund. The loan amount is also recorded as a liability on the Statement of Financial Position and as a reduction in the Tangible Capital Asset Fund.

Debt payments, including principal and interest, are charged to the fund to which they relate. Principal reductions are reflected as a reduction in the liability with an offsetting increase in the Tangible Capital Asset Fund.

**g) Tangible Capital Assets**

Tangible capital assets are recorded at cost, which includes amounts that are directly related to the acquisition, design, construction, development, improvement or betterment of the assets. Cost includes overhead directly attributable to construction and development, as well as interest costs that are directly attributable to the acquisition or construction of the asset.

Land development is measured at cost for legal, consulting and engineering work needed to prepare the lands for subsequent property development agreement(s).

**TSAWOUT FIRST NATION  
NOTES TO THE FINANCIAL STATEMENTS  
March 31, 2021**

---

Amortization is provided for on a straight-line basis, over the the expected useful life of the assets at the following rates:

Infrastructure	2%
Buildings	3%
Non-CMHC Housing	5%
CMHC Housing	6%
Equipment – communication	5%
Equipment – construction & yard	5%
Equipment – classroom	7%
Equipment – marine	10%
Equipment – office	20%
Equipment – computer	33%
Vehicles	20%

Assets under construction are not amortized until the asset is available to be put into service.

Tangible capital assets are written down when conditions indicate that they no longer contribute to the First Nation's ability to provide goods and services, or when the value of future economic benefits associated with the tangible capital assets are less than their net book value. The net write-downs are accounted for as expenses in the statement of operations.

Contributed tangible capital assets are recorded into revenues at their fair value on the date of donation, except in circumstances where fair value cannot be reasonably determined, in which case they are recognized at nominal value. Transfers of tangible capital assets from related parties are recorded at carrying value.

Certain assets which have historical or cultural value, including works of art, historical documents and historical and cultural artifacts, are not recognized as tangible capital assets.

#### **h) Revenue Recognition**

Government Funding:

The First Nation recognizes a government transfer as revenue when the transfer is authorized and all eligibility criteria, if any, have been met. A government transfer with stipulations giving rise to an obligation that meets the definition of a liability is recognized as such. In these circumstances, the First Nation recognized revenue as the liability is settled. Transfers of non-depreciable assets are recognized in revenue when received or receivable.

**TSAWOUT FIRST NATION  
NOTES TO THE FINANCIAL STATEMENTS  
March 31, 2021**

---

**First Nation Capital and Revenue Trust Fund:**

The First Nation recognizes revenues of the Capital and Revenue Trust Fund at the time funds are contributed from the accounts held in Ottawa. Interest revenue is recognized when earned.

**Housing Rental Income:**

Rental revenue is recorded in the year it is earned. At the end of each year management evaluates whether rent revenue is collectible and records a bad debt expense and allowance for doubtful accounts for those amounts designated as unlikely to be collected.

**Own Source Revenue:**

Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be determined with a reasonable degree of certainty or when their estimation is impracticable.

Contributions from other sources are deferred when restrictions are placed on their use by the contributor, and are recognized as revenue when used for the specific purpose.

Revenue related to fees or services received in advance of the fee being earned or the service performed is deferred and recognized when the fee is earned or service performed.

**i) Measurement Uncertainty**

In preparing the financial statements for the First Nation, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities, at the date of the financial statements and the reported amounts of revenue and expenses during the period. Items requiring the use of significant estimates include allowance for doubtful accounts and amortization. Actual results could differ from these estimates.

**j) Segmented disclosure**

A segment is defined as a distinguishable activity or group of activities of a government for which it is appropriate to separately report financial information to achieve the objectives of the standard.

**k) Employee Future Benefits**

Tsawout First Nation and its employees make contributions to a group Registered Retirement Savings Plan (RRSP). This plan is a defined contribution plan and contributions by Tsawout First Nation to the plan are expensed as incurred.

Sick leave benefits also accrue to Tsawout First Nation employees. However, the liability expires at the end of each calendar year for any unused benefits.

**TSAWOUT FIRST NATION  
NOTES TO THE FINANCIAL STATEMENTS  
March 31, 2021**

---

**l) Financial Instruments**

The First Nation initially measures its financial assets and financial liabilities at fair value at the acquisition date. It subsequently measures all its financial assets and financial liabilities at amortized cost. Financial assets are tested for impairment at each year-end. If the financial asset's fair value subsequently improves, the impairment loss is reversed up to the carrying amount at which it would have normally been recorded prior to the impairment.

**3. FINANCIAL INSTRUMENT RISKS**

The financial assets are cash and cash equivalents and accounts receivable. The financial liabilities are accounts payable and accrued liabilities and long-term debt. The significant risks and concentration of risks arising from financial instruments are as follows:

**Credit risk**

Credit risk is the risk that a third party to a financial instrument might fail to meet its obligations under the terms of the financial instrument. The First Nation's financial assets that are exposed to credit risk are cash and cash equivalents and accounts receivable. The First Nation's cash and cash equivalents are maintained in high quality financial institutions to mitigate the risk. Accounts receivable are subject to credit risk and an allowance for doubtful accounts is determined each year-end.

**Interest rate risk**

The First Nation has fixed interest rates on most of its long-term debt. There are some demand bank loans that have floating interest rates, which are subject to cash flow risk if interest rates increase in the future.

Management doesn't believe that other financial instrument risks are significant and there isn't a significant change in the risk exposure from the previous year.

**4. CASH AND CASH EQUIVALENTS**

	<b>2021</b>	<b>2020</b>
	<b>\$</b>	<b>\$</b>
Externally restricted		
Housing – restricted cash	509,856	507,572
Ottawa Trust	<u>578,625</u>	<u>519,856</u>
	<u>1,088,481</u>	<u>1,027,428</u>

**TSAWOUT FIRST NATION  
NOTES TO THE FINANCIAL STATEMENTS  
March 31, 2021**

Unrestricted		
Cash and banks	<u>5,514,065</u>	<u>3,067,944</u>
Total Cash and Cash Equivalents	<u>6,602,546</u>	<u>4,095,372</u>

Externally restricted – Operating Reserve:

Under the terms of the agreements with CMHC, excess revenues over expenditures for the Post 1996 phases may be retained in an Operating Reserve. These funds, along with accumulated interest, must be held in a separate bank account and/or invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or as may otherwise be approved by CMHC from time to time. The funds may be used to offset future deficits. Withdrawals are credited to interest first and the principal. At the year end, the reserve was over-funded by \$25,221 (2020 funded correctly).

Externally restricted – Replacement Reserves:

Under the terms of the agreement with CMHC, the replacement reserve accounts are to be credited in the amount of \$24,363 annually. These funds, along with accumulated interest, must be held in a separate bank account and/or invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or as may otherwise be approved by CMHC from time to time. The funds in the account may only be used as approved by CMHC. At year end, the reserve was under-funded by \$17,368 (2020 over-funded by \$4,590).

## 5. TRUST FUNDS HELD BY FEDERAL GOVERNMENT

Trust fund accounts arise from moneys derived from capital or revenue sources as outlined in Section 62 of the Indian Act. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada. The management of these funds are primarily governed by Sections 63 to 69 of the Indian Act.

	Opening Balance	Additions	Withdraws	2021 Total	2020 Total
	\$	\$	\$	\$	\$
Revenue	5,978	8,777	8,778	5,977	5,978
Capital	<u>513,878</u>	<u>58,770</u>	<u>-</u>	<u>572,648</u>	<u>513,878</u>
	<u>519,856</u>	<u>67,547</u>	<u>8,778</u>	<u>578,625</u>	<u>519,856</u>

## 6. ECONOMIC DEPENDENCE

The government of Tsawout First Nation receives a major portion of its revenue from Indigenous Services Canada. The nature and extent of this revenue is of such significance that the First Nation is economically dependent on this source of revenue.

**TSAWOUT FIRST NATION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**March 31, 2021**

**7. ACCOUNTS RECEIVABLE**

	<u>2021</u>	<u>2020</u>
• CSETS	\$ -	\$ 93,399
• Fisheries	10,230	107,415
• Govt of Canada	1,529,496	93,497
• Rents Social Housing	916,831	798,540
• Other	493,892	485,219
• Taxation	468,528	279,087
• Utility Fees	<u>502,615</u>	<u>698,404</u>
	3,921,592	2,555,561
Less: Allowance for Doubtful Accounts	<u>(1,481,760)</u>	<u>(597,568)</u>
	<u>\$2,439,832</u>	<u>\$1,957,993</u>

**8. INVESTMENT IN GOVERNMENT BUSINESS ENTERPRISE**

Tsawout First Nation owns 20% of Salish Strait Seafoods Ltd. The investment consists of the following:

	<u>2021</u>	<u>2020</u>
Salish Strait Seafoods Ltd.	<u>\$ 427,200</u>	<u>\$ 433,513</u>

The following table presents condensed financial information for this commercial enterprise:

	<u>2021</u>	<u>2020</u>
Current assets	\$382,453	\$ 573,411
Non-current assets	<u>2,268,150</u>	<u>1,833,687</u>
<b>Total assets</b>	<u>\$ 2,650,603</u>	<u>\$ 2,407,098</u>
Current liabilities	\$110,353	\$ 52,786
Non-current liabilities	<u>404,241</u>	<u>186,737</u>
Total liabilities	514,594	239,523
Equity	<u>2,136,009</u>	<u>2,167,575</u>
<b>Total liabilities and equity</b>	<u>\$ 2,650,603</u>	<u>\$ 2,407,098</u>
<b>Revenue</b>	\$ 1,140,913	\$ 1,396,893
<b>Expenses</b>	<u>1,072,479</u>	<u>804,966</u>
<b>Net income</b>	<u>\$ 68,434</u>	<u>\$ 591,927</u>



**TSAWOUT FIRST NATION  
NOTES TO THE FINANCIAL STATEMENTS  
March 31, 2021**

**9. TANGIBLE CAPITAL ASSETS**

	<b>C O S T</b>			<b>A M O R T I Z A T I O N</b>				
	<u>Opening Balance</u>	<u>Additions (Deletions)</u>	<u>Closing Balance</u>	<u>Opening Balance</u>	<u>Amorti- zation</u>	<u>Closing Balance</u>	<u>2021 Balance</u>	<u>2020 Balance</u>
Buildings	11,144,553	-	11,144,553	3,718,501	261,692	3,980,193	7,164,360	7,426,052
Longhouse	-	1,156,655	1,156,655	-	-	-	1,156,655	-
Equipment	758,099	13,919	772,018	712,918	41,338	754,256	17,762	45,181
Infrastructure	3,397,462	-	3,397,462	1,575,060	67,949	1,643,009	1,754,453	1,822,402
Equipment - auto	173,390	79,704	253,094	113,383	1,555	114,938	138,156	60,007
Equipment - marine	24,215	40,473	64,688	24,215	4,047	28,262	36,426	-
Land development	329,763	-	329,763	-	-	-	329,763	329,763
Social Housing	<u>4,603,330</u>	<u>-</u>	<u>4,603,330</u>	<u>3,429,928</u>	<u>128,024</u>	<u>3,557,952</u>	<u>1,045,378</u>	<u>1,173,402</u>
TOTALS	<u>\$20,430,812</u>	<u>1,290,751</u>	<u>21,721,563</u>	<u>9,574,005</u>	<u>504,605</u>	<u>10,078,610</u>	<u>11,642,953</u>	<u>10,856,807</u>

**10. LONG-TERM DEBT**

	<u>2021</u>	<u>2020</u>
Royal Bank of Canada, payable on demand, bearing interest at a fixed rate of 2.33% per annum, blended payments of \$657 per month, due Nov. 2023	\$ 18,879	\$ 25,675
Bank of Montreal, loan bearing interest at prime plus .50%, payable of \$2,696 per month blended, payable on demand	262,299	287,490
Bank of Montreal, fixed rate term loan, interest at 2.85% per annum, payments of \$37,148 per month amortized over 25 years, due July 2030	3,291,184	3,598,384
Bank of Montreal, loan bearing interest at prime plus 1%, payments of \$11,585 per month blended, payable on demand	1,150,289	1,258,871
Mortgage payable with payments of \$2,257 per month including interest at 1.69% per annum, due July 2024, secured by ministerial guarantee of the Minister of Indigenous Services Canada.	87,855	113,270

**TSAWOUT FIRST NATION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**March 31, 2021**

**10. LONG-TERM DEBT** *(continued from previous page)*

	<u>2021</u>	<u>2020</u>
Mortgage payable with payments of \$2,333 per month including interest at 1.43% per annum, due April 2022, secured by ministerial guarantee of the Minister of Indigenous Services Canada.	163,257	188,770
Mortgage payable with payments of \$3,042 per month including interest at 1.86% per annum, due April 2024, secured by ministerial guarantee of the Minister of Indigenous Services Canada.	112,245	146,479
Mortgage payable with payments of \$2,838 per month including interest at 2.39% per annum, due March 2023, secured by ministerial guarantee of the Minister of Indigenous Services Canada.	215,027	243,675
Mortgage payable with payments of \$2,261 per month including interest at 2.52% per annum, due Sept. 2023, secured by ministerial guarantee of the Minister of Indigenous Services Canada.	<u>467,163</u>	<u>482,456</u>
Total	<u>5,768,198</u>	<u>6,345,070</u>

Anticipated annual principal repayments over the next five years:

Year 1	598,000
Year 2	617,000
Year 3	633,000
Year 4	600,000
Year 5	603,500

**11. DEFERRED REVENUE**

	<u>2021</u>	<u>2020</u>
Indigenous Services Canada	\$ 1,613,751	\$ 585,065
Other	<u>993,724</u>	<u>512,519</u>
	<u>\$ 2,607,475</u>	<u>\$ 1,097,584</u>

**TSAWOUT FIRST NATION  
NOTES TO THE FINANCIAL STATEMENTS  
March 31, 2021**

---

**12. SOCIAL HOUSING RESERVES**

**a) Replacement Reserve**

Under the terms of the agreement with CMHC, a replacement reserve is maintained to provide for future asset replacement. These funds, along with accumulated interest, must be held in a separate bank account. Use of these funds is restricted to expenditures approved by CMHC.

**b) Operating Reserve**

Under the terms of the agreement with CMHC (Section 95, Post 1997 on Reserve Program), any surplus revenue will be retained within an Operating Reserve. These funds, along with accumulated interest, must be held in a separate bank account. Use of these funds is restricted to ongoing operating costs of housing projects committed under the Post 1997 On Reserve Program.

**13. EXPENSES BY OBJECT**

	<u>2021</u>	<u>2020</u>
Wages	\$ 1,945,182	\$ 1,659,678
Benefits	279,405	237,424
Amortization	523,907	509,190
Contracts	1,884,574	939,489
Grants and donations	639,300	498,319
Lease flow-through	558,250	692,500
Materials and supplies	816,389	243,256
Municipal services	1,227,383	1,375,870
Other	655,361	1,844,759
Allowance for doubtful accounts	884,192	-
Professional fees	241,714	135,382
Social Assistance	<u>1,402,090</u>	<u>932,061</u>
	<u>\$ 11,057,747</u>	<u>\$ 9,067,928</u>

**14. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES**

	<u>2021</u>	<u>2020</u>
Trade payables	\$ 552,135	\$ 591,045
Accrued salaries and benefits payable	<u>63,489</u>	<u>40,478</u>
	<u>\$ 615,624</u>	<u>\$ 631,523</u>

**TSAWOUT FIRST NATION  
NOTES TO THE FINANCIAL STATEMENTS  
March 31, 2021**

---

## **15. CONTINGENT LIABILITIES**

- a) Restricted unexpended surpluses can be recovered by the funding agency.
- b) The First Nation has Ministerial Guarantees for loan balances outstanding. The contingent liability as at year-end amounts to \$1,244,564 (2020 - \$1,427,032).

## **16. EMPLOYEE FUTURE BENEFITS**

Tsawout First Nation has a group Registered Retirement Savings Plan ("RRSP") for all eligible employees. All regular employees are eligible to participate in the plan. Contributions are 3.5% of annual salary by both the employer and the employee. RRSP contributions made and expensed by Tsawout First Nation for the year ended March 31, 2021 are \$23,519 (2020 - \$26,323).

## **17. BUDGETED FIGURES**

Unaudited budget figures have been provided for comparison purposes and have been derived from the estimates provided by management.

## **18. GOVERNMENT TRANSFERS**

	<b>2021</b>			<b>2020</b>		
	<u>Operating</u>	<u>Capital</u>	<u>Total</u>	<u>Operating</u>	<u>Capital</u>	<u>Total</u>
Federal Govt Transfers:						
Indigenous Services Canada	5,092,938	1,500,000	6,592,938	2,643,765	125,710	2,769,475
Health Authority	1,444,235	-	1,444,235	1,189,581	40,486	1,230,067
CMHC	126,014	-	126,014	93,224	-	93,224
Other	<u>2,221,677</u>	<u>-</u>	<u>2,221,677</u>	<u>2,039,449</u>	<u>-</u>	<u>2,039,449</u>
Total	<u>8,884,864</u>	<u>1,500,000</u>	<u>10,384,864</u>	<u>5,966,019</u>	<u>166,196</u>	<u>6,132,215</u>
Provincial Govt	<u>440,275</u>	<u>-</u>	<u>440,275</u>	<u>510,115</u>	<u>-</u>	<u>510,115</u>

## **19. SEGMENTED INFORMATION**

Tsawout First Nation provides a wide range of services to its membership. For management reporting purpose, Tsawout First Nation's operations and activities are organized and reported by department. These departments have been separately disclosed in the segmented information, along with the services they provide, as follows:

**TSAWOUT FIRST NATION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**March 31, 2021**

---

**19. SEGMENTED INFORMATION** *(continued from previous page)*

- (a) Governance and Administration – this function pertains to all the general and administrative functions of Tsawout First Nation, including management, reception, accounting, human resource management, staff training, information technology and records.
- (b) Social Development and Training – this department delivers social assistance programs including basic needs, adult in home care and prevention programs.
- (c) Lands Management – this department is responsible for managing all related activities pertaining to First Nations lands; the department records legally enforceable interests as well as ensures the accuracy of the land leases, and related data.
- (d) Public Works – responsibilities include the care and maintenance of Tsawout First Nation infrastructure including government buildings, roads, water and sewer, and materials management.
- (e) Economic Development – this department assists the community in identifying and developing economic development initiatives, links training opportunities and job creation with community labour needs, and undertakes research and planning.
- (f) Health – this department delivers health and prevention services to the community including community nursing services, in home care, drug and alcohol counseling, diabetes counseling, head start programs and patient travel.
- (g) Capital - this department is responsible for the planning and construction of new capital facilities and infrastructure, as well as overseeing new housing projects.
- (h) FNGST - this department administers funds received from the federal government pertaining to the GST sharing agreement; responsibilities include management of the membership recreation grant program.
- (i) Fisheries – this department manages the Nation’s fisheries program(s).
- (j) Property Taxation – this department operates under the Tsawout First Nation property tax system, and ensures that property tax funds are collected, tracked and segregated according to the Property Taxation bylaws and distributed according to the Annual Expenditure and Rates bylaws as per the provisions of the Tsawout First Nation Property Tax Expenditure bylaw.
- (k) Recreation and Community Facilities – this department oversees the use of community facilities such as the gymnasium. It provides membership with activities to keep the community on a positive and productive track.

**TSAWOUT FIRST NATION  
NOTES TO THE FINANCIAL STATEMENTS  
March 31, 2021**

---

**19. SEGMENTED INFORMATION** *(continued from previous page)*

(l) Social Housing – this department is engaged with the administration of band housing for members.

(m) Education Support Services - the education department supports various education and training related programs including CSETS, the education committee, and daycare support.

(n) Trust Funds – oversees Ottawa Trust funds.

**20. ACCUMULATED SURPLUS**

	<u>2021</u>	<u>2020</u>
Restricted		
Ottawa Trust Fund	\$ 578,725	\$ 519,856
Unrestricted		
Net invested in tangible capital assets	4,405,640	3,231,929
Operations	<u>5,427,779</u>	<u>3,923,426</u>
	<u>\$ 10,412,144</u>	<u>\$ 7,675,211</u>

**21. COVID-19**

On March 11, 2020 the World Health Organization assessed the corona virus outbreak (COVID-19) as a pandemic. The outbreak has resulted in governments worldwide enacting emergency measures to combat the spread of the virus. These measures, which include the implementation of travel bans, self-imposed quarantine periods and social distancing, have caused material disruption to businesses globally resulting in an economic slowdown. The extent to which COVID-19 impacts the future financial results of Tsawout First Nation will depend on future developments, which are highly uncertain and cannot be predicted, including new information which may emerge concerning the severity of COVID-19 and actions taken to contain the virus or its impact, among others. To help cope with the impact of COVID-19 on the community, the federal government (ISC) provided additional funding of \$1,597,542. FNHA also provided additional health funding totaling \$191,070.

**TSAWOUT FIRST NATION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**March 31, 2021**

---

**22. COMPARATIVE FIGURES**

The comparative figures have been restated to account for the investment in government business enterprise (GBE). The financial statements for the GBE had not been available in previous year(s) resulting in a qualified audit report. The correction of this error resulted in a restatement of comparative figures by including the investment in the GBE totaling \$433,513 in the comparative financial assets; it is also reflected as revenue, on a retroactive basis, in the comparative statement of operations.

# 23. SEGMENTED STATEMENT OF OPERATIONS

## Tsawout First Nation Schedule of Segmented Operations (Unaudited) For the 12 Months Ended March 31, 2021

	Governance & Social Development Administration	Public Works Infrastructure	Economic Development	Health Services	Public Works Capital Projects	FN GST Programs	Fisheries	Property Taxation	Recreation & Community Facilities	Education Support Services	Social Housing	Trust Funds	Totals - 2021	Totals - 2020
<b>Revenue</b>														
ISC	465,196	1,683,169	80,056	1,597,542	1,500,000	-	-	-	-	131,452	-	-	6,592,936	2,769,475
Health Canada	-	-	-	1,444,235	-	-	-	-	-	-	-	-	1,444,235	1,230,067
Other Federal Funding	-	-	-	-	-	1,880,125	341,552	-	-	170,679	93,177	-	2,485,533	2,365,889
Own Source Revenue	-	-	-	-	-	-	55,000	1,458,370	(355)	100	245,738	-	2,261,948	2,960,336
Reserve Fund Revenue	-	-	-	-	-	-	-	-	-	-	-	-	0	(1,942)
Program Recoveries	-	(17,643)	-	-	(14,350)	-	-	-	-	-	-	-	(31,993)	(73,812,00)
Interest and Other	632,619	-	1,687	124,111	33,349	-	-	33,352	-	739,659	308	67,546	2,531,911	2,099,794
Deferred Revenue	(495,804)	(24,346)	-	48,669	(1,453,806)	-	-	-	-	-	-	-	(1,506,880)	(570,654)
	<b>\$601,001</b>	<b>\$1,641,209</b>	<b>\$81,743</b>	<b>\$3,214,056</b>	<b>\$65,191</b>	<b>\$1,880,125</b>	<b>\$396,552</b>	<b>\$1,491,722</b>	<b>(\$355)</b>	<b>\$1,042,090</b>	<b>\$330,223</b>	<b>\$67,546</b>	<b>13,794,692</b>	<b>\$10,809,143</b>
<b>Expenses</b>														
Salaries and Benefits	355,106	125,743	-	515,267	76,011	-	30,784	-	56,047	441,771	63,238	-	2,224,587	1,697,102
Amortization	1,079	-	-	-	134,366	-	-	-	-	-	128,023	-	523,907	509,160
Direct Assistance	-	1,402,060	-	-	-	-	-	-	-	-	-	-	1,402,060	932,061
Debt Servicing and Interest	35,202	-	-	-	-	-	-	197	-	-	24,747	-	206,654	236,596
Investment in Tangible Capital Assets	-	-	-	-	(1,306,097)	-	-	-	-	-	-	-	(1,306,097)	-
Program Delivery Costs and Other	271,368	22,740	5,000	1,251,908	(53,570)	1,689,650	82,329	1,348,620	640	264,807	1,031,929	8,678	8,008,608	5,460,377
	<b>\$663,755</b>	<b>\$1,550,573</b>	<b>\$5,000</b>	<b>\$1,747,176</b>	<b>(\$1,151,270)</b>	<b>\$1,689,650</b>	<b>\$113,113</b>	<b>\$1,348,817</b>	<b>\$56,687</b>	<b>\$706,578</b>	<b>\$1,247,937</b>	<b>\$8,678</b>	<b>11,057,746</b>	<b>\$9,067,228</b>
<b>Annual Surplus</b>	<b>\$66,246</b>	<b>\$90,636</b>	<b>\$76,743</b>	<b>\$1,467,880</b>	<b>\$1,216,461</b>	<b>\$190,475</b>	<b>\$283,439</b>	<b>\$142,905</b>	<b>(\$57,042)</b>	<b>\$335,512</b>	<b>(\$908,714)</b>	<b>\$58,870</b>	<b>\$2,736,933</b>	<b>\$1,741,915</b>